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of the
Association of American Colleges
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Edited by
Raymond M. Hughes
Secretary of the Association

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VICE-PRESIDENT:

Henry Louis Smith, Washington and Lee University,
Lexington, Va.

SECRETARY-TREASURER:

Raymond M. Hughes, Miami University, Oxford, Ohio.

ADDITIONAL MEMBERS OF EXECUTIVE COMMITTEE:

William A. Shanklin, Wesleyan University, Middletown, Connecticut.

William W. Boyd, Western College for Women, Oxford, Ohio.

EXECUTIVE SECRETARY:

Robert L. Kelly, 45 W. 18th St., New York City.

REPRESENTATIVES TO AMERICAN COUNCIL ON EDUCATION:

For one year, William W. Guth, Goucher College, Baltimore, Maryland.

For two years, Donald J. Cowling, Carleton College, Northfield, Minnesota.

For three years, Rush Rhees, University of Rochester, Rochester, N. Y.

ASSOCIATION OF AMERICAN COLLEGES

Sixth Annual Meeting
Auditorium Hotel

PROGRAM

President William A. Shanklin, Presiding.

THURSDAY, 7:00 P. M.

The College and World Leadership

President Henry Churchill King, Oberlin College.

President Mary E. Woolley, Mount Holyoke College.

President Henry Louis Smith, Washington and Lee University.

General Leonard Wood, United States Army.

FRIDAY, 9:15 A. M.

International Educational Relations

Robert L. Kelly, The Association of American Colleges.

Charles D. Hurrey, The Committee on Friendly Relations.

Frank Aydelotte, The Rhodes Scholarship Trust.

George H. Nettleton, The American University Union in Europe.

Stephen P. Duggan, The Institute of International Education.

Samuel P. Capen, The American Council on Education.

J. J. Champenois, The French Department of Education.

Arthur Percival Newton, The Universities Bureau of the British Empire and the University of London.

K. J. Saunders, Emanuel College of Cambridge University and lately of Ceylon.

ASSOCIATION OF

FRIDAY, 2:00 P. M.

The Religious Impulse in Education

President Lynn Harold Hough, Northwestern University.

Robert L. Kelly, The Inter-Church World Movement.

The American Council on Education

Samuel P. Capen of The Council.

FRIDAY, 7:45 P. M.

The College and the Economic Situation

President A. B. Storms, Baldwin-Wallace College.

President J. L. McConaughy, Knox College.

The Post-War Curriculum

Dean Mary A. Molloy, College of St. Teresa.

President William W. Guth, Goucher College.

International Educational Relations

Bruno Roselli, The Italian Department of Education.

Architecture

Henry K. Holsman, Architect.

THURSDAY EVENING SESSION, JANUARY 8, 1920

The sixth annual meeting of the Association of American Colleges opened at 7:00 p. m. with a dinner at the Auditorium Hotel. One hundred and fifty guests were present.

The dinner was followed by the several addresses noted on the program. Before adjournment President Shanklin appointed the following Committee on Nominations:

President Gross, DePauw University, Chairman

President Blaisdell, Pomona College

President Burgess, Bradley Polytechnic Institute.

At the close of the dinner President Shanklin introduced the guests to General Leonard Wood.

FRIDAY MORNING SESSION, JANUARY 9, 1920

The Association was called to order at 9:15 by President Shanklin.

The following Committee on Audit was appointed by the President:

President Holden, James Millikin University

President Duniway, Colorado College

President Montgomery, Parsons College.

The President read the following telegram: "The World Survey Conference with 1400 registered delegates has given careful and sympathetic consideration to the surveys presented in behalf of the interests of Christian education and has unmistakably recorded its purpose that educational interests shall be included as an integral part of the Inter-Church World Movement. The Executive Committee has appointed a special committee to confer with a similar committee from the Association of American Colleges to take all necessary steps and bring our educational interests into the closest possible and most vital relationship with the movement."

The President requested the Association to authorize the appointment of a committee to co-operate with the Inter-Church World Movement.

The program for the morning was carried out and the meeting adjourned at 12:20 p. m.

FRIDAY AFTERNOON SESSION, JANUARY 9, 1920

The Association was called to order by the President at 2:00 p. m.

Dr. Robert L. Kelly, Executive Secretary of the Association, made the report on the Inter-Church World Movement which is published in this number.

At the close of Dr. Kelly's statement it was moved by President Plantz, of Lawrence College, seconded and voted, that a committee be appointed to co-operate in representing this Association in heartiest and fullest co-operation with the Inter-Church World Movement.

It was voted on motion of President Harker of Illinois

Woman's College that the committee be made up of five members appointed by the chair.

It was voted on motion of Dr. Harris, President of the Council of Church Boards of Education, that the present president and executive secretary of the Association be included in the committee.

It was voted on motion of President Mauck, of Hillsdale College, that the Executive Committee of the Association be empowered to appoint such additional committees as may be needed during the year.

The Secretary then presented the following report of the Executive Committee:

The Executive Committee of the Association of American Colleges met at the Auditorium Hotel at 4:00 p. m., January 8, 1920, with President Shanklin, Vice-President Blaisdell, Miss Sabin, Mr. Kelly, and Mr. Hughes present; Mr. Meiklejohn absent.

It was voted to recommend to the Association that a Committee of seven members on Organization and Policy be appointed.

After hearing the report of the Secretary-Treasurer to the effect that the annual fees must be increased in order to meet the minimum expenses of the Association for next year, and also the various suggestions of the Executive Secretary as to the new work the Association can advantageously take up at this critical moment in education, it was voted to recommend to the Association:

First—That the annual fee be raised to \$50.00;

Second—That the Executive Committee be authorized to participate in such ways as seem likely to be wise in promoting the interests of the Association of American Colleges in connection with the Inter-Church World Movement;

Third—That the Executive Committee of this Association be directed to meet at least three times during the year to consider and promote the interests of the members of the Association and that the expenses of these meetings be borne by the Association;

Fourth—That the present program of administering

the matter of foreign scholarships be continued for the year 1920-21.

The President called for the consideration of the matters recommended by the Executive Committee seriatim.

It was voted on motion of Dr. Norton of Drake University that a Committee of seven members on Organization and Policy be appointed, the personnel of the committee to be selected by the Committee on Nominations.

The recommendation of the Executive Committee that the annual fee be raised to \$50.00 a year was next considered.

It was stated that we entered on last year with a balance of \$701.70 on hand. This year with a balance of \$331.36 and unpaid bills amounting to \$415.85, or with a deficit of \$84.49, some increase in the fee is necessary to meet the minimum expenses. The advance to \$50.00 is recommended by the Executive Committee to meet present needs and to make possible a larger program this year especially in connection with the problems raised by the Inter-Church World Movement.

After extended discussion it was moved by President Duniway, of Colorado College, and duly seconded that the dues be made \$20.00 instead of \$10.00. After further discussion it was moved by President Bess, of Macalester College, to amend the motion by the substitution of the word "twenty-five" for "twenty". The amendment was carried by a vote of 34 to 14.

The original motion as amended was then put to the vote and carried, thus fixing the annual dues for 1920 at \$25.00.

It was voted on motion of President Duniway, of Colorado College, to approve the recommendation of the Executive Committee that the Executive Committee of this Association be directed to meet at least three times during the year to consider and promote the interests of the members of the Association, and that the expenses of these meetings be borne by the Association.

It was voted on motion of President Cowling, of Carleton College, that the matter of administering foreign schol-

arships be referred with power to act to the Committee on Organization and Policy.

On motion of President Thwing, of Western Reserve University, it was voted to adopt the following resolution addressed to the American Council on Education through the secretary of that body, Dr. S. P. Capen:

Assembled in its Sixth Annual Meeting the Association of American Colleges requests the American Council on Education to consider the expediency of calling a convention of the institutions of higher education throughout the world in order to promote the interests submitted to their care. If the American Council on Education does find after consideration and consultation that it is wise to call such a convention, the Executive Committee of the Association of American Colleges is hereby authorized to act with the Council representing this Association."

Dr. Reed, representing the Presbyterian College Union, North, extended the greetings of this organization to the Association and invited the Association to unite with them in urging the General Education Board, in dispensing the \$50,000,000 recently made available by the generosity of Mr. John D. Rockefeller, to place at once at the disposal of the colleges awarded grants the income from the grant, until such time as the colleges may respectively meet the conditions of the grants. Otherwise many colleges in serious need will not receive any benefit from these grants for a considerable time.

On motion of President Duniway, of Colorado College, it was voted to refer this matter to the Executive Committee with power to act.

On motion of President Howard, of Fargo College, it was voted to instruct the retiring President of the Association to write a personal letter to Mr. John D. Rockefeller in behalf of the Association of American Colleges in appreciation of his magnificent gift to education.

The meeting adjourned until 7:45 p. m.

FRIDAY EVENING SESSION, JANUARY 9, 1920

After the papers of the evening the following business was transacted:

President Shanklin and President Conwell extended an invitation to the Association to meet next year in New York. Following this invitation it was voted on motion of President Kerfoot, of Hamline University, to suspend our by-laws and authorize the Executive Committee to arrange for the meeting of the Association in New York in 1921.

President Main, of Grinnell College, presented the following report of the Committee on Architecture:

"The Committee on Education of the American Institute of Architects has had two meetings during the course of the year in conjunction with the Committee appointed by the Association of American Colleges at its last session, for the purpose of discussing the importance of art and the appreciation of art as a subject worthy of consideration in college courses. Both of these meetings were held in New York at the Harvard Club, the first on July 15, 1919, and the second on November 10, 1919.

Those present at the first meeting representing the College Association were President Frederick C. Ferry, Hamilton College; President D. J. Cowling, Carleton College; President J. H. T. Main, Grinnell College. Those present representing the American Institute of Architects were Mr. George C. Nimmons, Mr. William Emerson, Mr. F. H. Bosworth, Jr., Mr. Charles Butler, and Mr. C. C. Zantsinger.

The first meeting was arranged by Mr. George C. Nimmons to enable the representatives of the Association of American Colleges and those of the American Institute of Architects to discuss the question treated by him in his paper, read before the Association at its meeting last January. His paper emphasized the importance of introducing into college curricula courses on the appreciation of art.

The representatives from the colleges assured the representatives from the American Institute of Architects that the colleges, many of them at least, were alive to the signifi-

cance of art subjects as elements in any scheme of liberal education.

As a result of the discussion at this first meeting, it was decided to consider the possibility of publishing, under the auspices of the American Institute of Architects, a book on architecture and the other arts. It was agreed that this book should be written in such a way as to be suitable as a text book in colleges and also for general reading.

It was unanimously agreed at this meeting that the committee of this Association should ask the colleges represented in the Association to consider seriously as something of vital importance the introduction of courses in the appreciation of art in the curricula of our colleges or to give amplification and further emphasis to courses already offered in our colleges on art subjects and art appreciation.

The second meeting of the representatives of the two bodies held November 10, 1919, continued the discussion of the questions brought up in the first meeting. It was definitely decided at this second meeting that the book on architecture and the other arts should be published under the auspices of the American Institute. Plans for the writing of this book are now under way and every effort will be made to make it a worthy expression of the views on this important subject of the American Institute of Architects.

On the day following the second meeting of the representatives of the two bodies, the American Institute of Architects held a meeting in New York and approved the plan to write a book. At this meeting the American Institute voted to have two medals struck—a first and a second. These medals are to be given to the writers of two essays on the significance of Art. The medal of the first class will be given to the writer of the essay that is regarded as best by a committee appointed to pass judgment on the essays offered. The medal of the second class will be given to the writer of the essay that is judged to stand second among the essays offered in competition.

The essays selected will be used as the introduction to the book on Architecture and the other Arts, and will assist those in immediate charge of its preparation and publication

in selecting the best persons for writing the various chapters in the book. You will understand from this that the book is to be a compilation consisting of essays written on various phases of art by those best suited for the particular task given to them.

This report is to be regarded as a report of progress. On behalf of the Committee, I wish to assure the Association of American Colleges that the representatives of the two bodies are deeply interested in the subject given them for consideration, and that they are co-operating energetically and earnestly."

On motion of President McMichael, of Monmouth College, it was voted to accept and file the report and continue the committee.

It was voted to adopt the recommendation of the Executive Committee admitting to membership the following colleges:

St. Clara College, Sinsinawa, Wisconsin.

Mount St. Joseph College.

College of St. Thomas, St. Paul, Minnesota.

Toledo University, Toledo, Ohio.

St. Mary-of-the-Woods College, St. Mary-of-the-Woods, Ind.

Howard University, Washington, D. C.

It was voted to instruct the Executive Committee to investigate applicants for membership and report with recommendations to the Association at the annual meeting, the Association itself to elect colleges to membership.

President Burgess, of Bradley Polytechnic Institute, made the following report for the Nominating Committee:

President: Frederick C. Ferry, Hamilton College.

Vice-President: Henry Louis Smith, Washington and Lee University.

Executive Secretary: Robert L. Kelly.

Secretary-Treasurer: R. M. Hughes, Miami University.

Additional Members of Executive Committee:

William A. Shanklin, Wesleyan University.

William A. Boyd, Western College for Women.

Committee on Organization and Policy:

Henry Churchill King, Oberlin College, Chairman.
Donald J. Cowling, Carleton College.
William A. Shanklin, Wesleyan University.
Ellen C. Sabin, Milwaukee-Downer College.
Frederick C. Ferry, Hamilton College.
R. M. Hughes, Miami University.
A. W. Harris, Corresponding Secretary, M. E. Board
of Education.

Trustees of the American Univeristy Union in Europe:

Robert L. Kelly, Executive Secretary, Association of
American Colleges.
William A. Shanklin, Wesleyan University.
J. H. T. Main, Grinnell College.

**Committee on College Architecture and on the Advisability
of Establishing Courses in Colleges on the History
and Appreciation of the Fine Arts Including Archi-
tecture:**

J. H. T. Main, Grinnell College, Chairman.
Donald J. Cowling, Carleton College.
Frederick C. Ferry, Hamilton College.

**Member of Committee of the American Council on Educa-
tion for three years:**

Rush Rhees, University of Rochester.

On motion it was voted that the Secretary be instructed
to cast the ballot for the above nominees. The ballot was
cast and the above officers were declared elected.

**President Shanklin announced the Committee on Con-
ference with the Inter-Church World Movement Committee
on Education:**

Wm. A. Shanklin, Wesleyan University, Chairman.
Robert L. Kelly, Executive Secretary, Association
of American Colleges.

(The above members elected by the Association.)

Frederick C. Ferry, Hamilton College.

Samuel Plantz, Lawrence College.

J. H. T. Main, Grinnell College.

The Association adjourned.

THE INTER-CHURCH WORLD MOVEMENT

ROBERT L. KELLY

I agree with the president of the Association that there probably is nothing of more importance which should concern the attention of the members of the Association just now than the question of our possible relation to this forward movement in Christian education in the United States.

I think it is unnecessary for me to take time to give expression to the general motive and purpose of the Inter-Church World Movement. It may be said, in a word, that one is reminded of Dr. James' definition of metaphysics as he thinks of the daring endeavor of this new movement. Dr. James said: "Metaphysics is an exceedingly stubborn effort to think." By the same token, the Inter-Church World Movement is the most consistent effort which the united forces of Protestantism have ever made to put into effect in larger measure than has ever been done before the commission of our Lord to go into all the world and make disciples.

In view of the platform and membership of the Association of American Colleges I think perhaps I should make one further statement: The Inter-Church World Movement concerns itself with Protestant denominations, although the survey which is to be the main topic of the discussion this afternoon certainly will be of interest to representatives of Catholic institutions or of any other type of institutions.

I may say that in the early stages of the Inter-Church World Movement representatives of that movement went to certain high authorities of the Catholic Church and asked them if they would like to join the Protestant forces in a movement of this kind, and while nothing officially was ever presented to them or no official plea was ever made, those who were approached did say this: "The forces of Catholicism in the United States are united. The forces of Protestantism, on the other hand, are divided. Now, when you have sufficiently developed so that you are a united organization and can approach these problems in a

united way, perhaps it will then be time enough to raise this question with us."

The Inter-Church World Movement sprang up spontaneously in various quarters of the United States and through various agencies, each not knowing what the other was doing, and in a very short time they came together and began that laborious, difficult, daring and, it would seem at times, impossible task, of trying to bring all these agencies together into a co-ordinated and effective movement.

Now, I must confine myself to the survey department and to the American education division of the survey department, and, you understand, in doing that I eliminate a large part of the Inter-Church World Movement. There are departments which have to do with stewardship, with the development of spiritual resources, with life enlistment, and with various other essentially spiritual phases of the movement. The task which the survey department has is a very practical one, the question of collecting and laying before the people of this country for the first time the needs, in so far as it is possible, of the entire world, in order that this movement may have a basis of fact upon which it may proceed.

There are numerous divisions in the survey. Your executive secretary was asked to assume the directorship of the American education division. There is another division devoted to education which is known as the religious education division, in which the term, "religious education", is used in its technical sense; that is, it deals with what is popularly known as the Sunday School, and with religious education in the home and in the community.

We have within our province established institutions and agencies of all kinds in the United States which are now engaged in the processes, particularly of higher education, and the purpose is to discover and to assist in developing, if it may be done by co-operative activity, the agencies which are now equipped, or which show by the survey that they have the field and the constituency which indicates that they ought to be equipped for the training of Christian leaders, both lay and professional.

The question early arose in connection with the movement, "What is the use to have churches in America or in foreign lands; what is the use to have hospitals; what is the use to have all of this paraphernalia of Protestantism here and elsewhere if we do not have a constant stream of trained men and women who will be able to utilize these agencies in the accomplishment of our common task?"

It will easily be seen that we must have agencies designated and developed more than they have been developed thus far upon which we can depend to send forth a stream of consecrated men and women competent to cope with the problems of the reconstruction days just ahead.

The American Education Division has five branches. First of all, there is the co-ordinating branch, whose function is indicated by its name. Then there is the college branch, or, more fully stated, the denominational and independent college and university branch, at the head of which is Dr. Calvin H. French.

Thirdly, there is the tax supported institutions branch, which has to do with universities, state agricultural colleges and state normal schools, with special reference to religious work being carried on in those institutions by the denominations represented by the various church boards of education. At the head of that branch is Dr. Richard C. Hughes, who has been university secretary of the Board of Education of the Presbyterian Church of the U. S. A. for the past ten years.

Fourth, there is the theological seminary and religious training school branch, which for the first time in our history is attempting to make a survey of that type of institution and at the head of which is President Ozora Davis of the Chicago Theological Seminary.

And, fifth, the secondary school branch, which is being conducted in conjunction with the college branch.

We eliminate, for the purpose of our discussion, all of these branches except the college branch, because that is the one in which this Association is vitally interested. At the beginning of the survey we formulated as you know the most extensive schedules that have ever been prepared

in connection with any investigation of higher education in the country. They were prepared, however, very largely upon the basis of the definition by the Association of American Colleges of the minimum and the efficient college. I call your attention to the fact that if it had not been for the splendid work of this Association for the past five or six years, we would not now be so far advanced in this field of college investigation.

In addition, however, to basing the schedules upon these definitions of the minimum and efficient college, we arranged schedules with special reference to our central task, namely, of attempting to discover, if we could, the secrets of power of the institutions which now are developing Christian leaders. That was not a prominent thing in the definition of the efficient college as finally agreed to in 1917, but that is the cardinal thing in connection with this survey.

I may say further, that we presented these schedules before they were approved to the Carnegie Foundation for the Advancement of Teaching, and to the General Education Board and received their suggestions, criticisms and approval, although, of course, they are in no sense responsible for the survey.

Now, you have received these schedules, and you know that they contain a statement of the norms of the minimum and the efficient college. Each individual college was asked to state its needs in terms of those norms as the administrators of that college conceived those needs.

You were asked to state those needs first for one year, and, secondly, for a series of five years, and it was impressed upon you that you state those needs absolutely without regard to whether you thought it possible within one year or within five years, individually or collectively, to raise the money. The first purpose of the survey was that we might once in our lives, at least, actually face our needs, and the needs of all the rest of the educational field.

Now, since it was decided by the managers of the Inter-Church World Movement that a financial campaign must be put on during the year 1920, we were forced to the necessity of asking you to send in your estimates of needs before

you sent your schedules. In a sense, that was an unscientific procedure, at least apparently, and we did not like it. And yet, as we thought the matter over, we decided that probably it was scientific, since the scientific process involves a working hypothesis. Your hypothesis will be supported by your arguments as the schedules come in!

The exigencies of the occasion were such that we had to do something of a somewhat tentative character preparatory to the conference which is now in session at Atlantic City, and what we did was this: We decided frankly that for the present we would not pretend to announce a program based upon our completed survey; we could not do that if we tried to, but that we would announce a program based upon the needs of those institutions, unsupported by their arguments as expressed in terms of the norms established by the Association of American Colleges, and that is what was done. The board of education in each case was asked to take its list of approved colleges and indicate how much would be needed for each college for one year, and for the next five years, in order that it might come up to the standard of a minimum college or an efficient college.

Now, in the light of that sort of procedure, on the second day of January we put in the press the following estimates: These are only partial so far as the institutions themselves are concerned, and they are also only partial denominationally because our work had not developed sufficiently far to include all the different agencies. The Northern Baptist Convention estimated their needs for education for five years at 29 million dollars. The Southern States Baptist, 2 million dollars; the American Christian Convention, $3\frac{1}{2}$ million dollars; the Congregational Churches, 43 million dollars; the Disciples of Christ, $43\frac{1}{2}$ million dollars; the Society of Friends, $7\frac{1}{2}$ million dollars; the United Lutheran Church in America, 7 million dollars; the Methodist Episcopal Church, 110 million; the Methodist Episcopal Church South, 30 million; the Methodist Protestant Church, 3 million; the Presbyterians in the United States, $83\frac{3}{4}$ million; the Presbyterians in the United States, 10 million; the United Presbyterians, $8\frac{1}{2}$ million; the Reformed

Church in the United States of America, $5\frac{1}{2}$ million; the Church of the United Brethren in Christ, $9\frac{3}{4}$ million; making a total of $396\frac{3}{4}$ million. Nearly 300 million of this was assigned to colleges.

In order that you may see that a good deal of care was taken in this matter, I may say that two weeks ago there came together at Garden City, Long Island, a board of review, which had been appointed by the Inter-Church World Movement to canvass our entire proposition from the financial standpoint. That board of review was made up of twelve or fifteen men and women who represented financial, educational, and church interests in the United States, and who have not been very intimately connected with the Inter-Church World Movement. The idea was that we would give them our totals, get their reaction, and see what they had to say. The men and women who made up this board were Ernest D. Burton, Charles F. Burton, Mrs. F. S. Bennett, Hubert C. Herring, Alfred E. Marling, Alexander R. Nicol, F. W. Padelford, Cornelius H. Patton, Mrs. H. W. Peabody, John D. Rockefeller, Jr., Robert E. Speer, James M. Speers, David W. Teachout and Charles R. Watson.

The head of each survey division was given an hour to state his case. The American Education Division stated the methods by which we reached this estimate of about 400 million dollars. The totals which came before the board amounted to one billion, two hundred million dollars. The board of review was in session for two days and nights and at the end of the presentations issued this statement:

"The board of review, having had opportunity to hear from the leaders of the Inter-Church World Movement a summary of their plans, and to look over a statement of expenditures incurred and proposed, begs to report that in its judgment:

1. The plans are wisely and conservatively drawn, and not more extensive than necessary in view of the stupendous and unparalleled undertaking contemplated.
2. The expenditures are carefully and judiciously planned and though running into important sums, are rel-

atively small when compared with the results in accomplishment, spiritual, educational and financial, which are justly to be anticipated.

3. The panorama of the world need disclosed in the surveys which have been presented to us as a Board of Review during the past few days and nights, for our detailed consideration, has greatly moved us by its magnitude and appeals to us in its inspiring challenge.

4. As a Board of Review we have considered the budgets of the co-operating denominations and also the surveyed needs of the unoccupied fields of the entire world, and we expect to present a detailed report concerning them to the World Survey Conference."

We are going to have the greatest mass of unorganized facts pertaining to higher education in our possession that has ever been accumulated in the history of American education. If we have thought our task was a somewhat large one in formulating these schedules and in doing the necessary field work and tabulation, much larger and more difficult will be our task in interpreting this data and organizing it. Then the real business will begin.

I wish to assure you that there is no man in the American Education Division nor no set of men who claim to have the wisdom that is necessary to interpret all of these facts and to set the standards and determine the lines of development of the two thousand educational agencies concerned with the survey. As I go about from place to place and meet societies engaged in various phases of educational administration, I am constantly saying to them what I have to say to you now, that I hope you will organize your machinery in such a way as to lend all possible assistance in this work.

Let me give you, simply by way of illustration, one or two concrete facts. According to very partial reports there are now planned, presumably by you or men like you, 238 dormitories, 88 gymnasiums, 78 science halls, 71 libraries, 41 administration buildings, 41 music buildings, 29 chapels, 23 reception halls, 19 president's houses, 14 chemical laboratories, 14 social buildings, 12 professor's houses, 11 dormi-

tories, 7 engineering buildings, 5 buildings for physics, 5 for household arts, 3 for fine arts, 3 biological, 3 educational, and so on down the line. There will be plans presented for more than one thousand buildings in the college field during the next five years; it may come to two thousand.

Well, now, what does that mean? This Association has a committee on architecture. Here is a job for that committee. Certainly all these hundreds of thousands of dollars should not be spent without some kind of guidance if it is possible to give that guidance. In the field of college architecture alone there may be saved for American education the artistic value of the guidance here suggested. I certainly feel that the Association of American Colleges ought to face that problem and see whether or not something can be done to solve it.

Then, as another concrete illustration: As you know, during the past three or four years, we have been having certain forms of co-operative publicity. Now, the American Education Division of the Inter-Church World Movement is going to have large sums placed at its disposal for purposes of publicity during the next few months, and of course a good deal of that will have to do with colleges. It seems to me that we ought to have some guidance from the Association of American Colleges in this field.

Then, in view of the fact that the original definitions were made by this Association upon which this whole college survey has been founded, it seems to me that it would be well for this Association to revive its committee on standards, in order that we may have your combined wisdom in the further development of this phase of college administration.

Those are simply three concrete suggestions out of many that might be made.

After the Atlantic City meeting there is going to be put on a great publicity campaign. There will be a campaign among the churches in behalf of stewardship, in behalf of life enlistment, in behalf of the development of spiritual resources, as well as a campaign directly preparatory to the financial drive the last of April. The Association should

be so organized that it can lend the largest possible assistance in this co-operative effort for Christian education in America.

As a supplement to the above statement Dr. Kelly submitted the following on January 23, 1920:

American Education in the Inter-Church World Movement

Since the annual meeting of the Association in January the place of American Education in the Inter-Church World Movement has been greatly extended. The Department of American Education has been created, co-ordinate with the other departments of the Inter-Church and with functions reaching beyond those of survey work with which American Education was first concerned in the Inter-Church, into the general field of publicity and program making.

Authorization has been given for the employment of one or more experts on full time for the American Education Department in the following fields:

1. Publicity (technically so-called)—religious press, Inter-Church Bulletin, secular press (news, news stories, feature articles, boiler plate).
2. Advertising—leaflets, circulars, posters, etc.
3. Educational lantern slides—an entire floor of the Greenhut building, New York, will be given to the Lantern Slide Department and education must be well represented
4. Graphics—charts, maps, etc.

The effort is now being made to discover and employ the best equipped men in the country who are available for the various phases of publicity indicated under the four heads above. Members of the Association who have suggestions to make as to the conduct of this phase of the work and as to available experts in these fields, are requested to communicate with Dr. Kelly, at 45 West 18th St., New York City. It is now planned to increase the Publicity Department of the Inter-Church and to secure a sufficient number of well qualified workers in this field to carry forward this greatest enterprise of publicity ever undertaken in the behalf of American education. The plans provide for a visit by a

representative of the Inter-Church Publicity Department to every institution in the country participating in the movement with a view to getting first-hand and striking material for this publicity campaign. This work will be carried on in conjunction with the state publicity organizations of the Inter-Church World Movement.

Under the general head of Administration the Education Department is authorized to mobilize the educational associations in the work of interpretation, standardization and program making. The Association Committee appointed at the annual meeting in January, which consists of Presidents Shanklin, Ferry, Main and Plantz and Dr. Kelly, had a conference in New York on January 21 with the committee of the Inter-Church appointed for this purpose and consisting of Dr. Taylor, Dr. Mott and Dr. Foulkes, at which time plans were laid for aggressive work in behalf of the institutions which are members of the Association of American Colleges. The various other national educational associations will be asked to appoint committees also for the purpose of co-operation with the American Education Department.

The survey will furnish to the various committees and commissions which may be appointed by the Association of American Colleges and other organizations the greatest mass of material bearing upon higher education in the United States that has ever been collected at one time. It is believed much valuable work can be done in the years to come, based upon this material, in developing and carrying out programs in the various fields of higher education in this country.

REPORT OF THE TREASURER**January 3, 1920****Receipts**

Balance January 7, 1919.....	\$ 701.70
1918 dues, 6 at \$10.....	60.00
1919 dues, 244 at \$10.....	2,440.00
1 at \$5 (one-half paid in 1918).....	5.00
Bulletins	39.81
National Catholic War Council (one-half expense of dinner for French girls).....	161.50
Refund on payment made to University Club for banquet	2.50
	<hr/> \$3,410.51

Disbursements

Expenses January 1919 Meeting.....	\$ 347.15
Office of Executive Secretary—	
Office Expenses, Council of Church Boards	\$900.00
Multigraphing	50.05
Printing bulletins	609.24
Misc. printing, env., stationery, etc.	135.14
Typewriter repair, misc. expenses..	8.75
Stamps	150.37
Mailing expenses	2.13
Telegrams	21.26
	<hr/> 1,876.94
Office of Treasurer—	
Stamps, env., supplies, express.....	\$ 17.57
Telegrams	8.80
	<hr/> 26.37
Travel'g expenses Executive Committee	261.31
Expenses in connection with reception of French girls—	
Initial meeting, N. Y. Reception Committee	\$ 20.00
*Hotel Pennsylvania, dinner for French girls	323.00
Postage, typing, conferences, etc....	56.16
Postal Telegraph	20.84
Mary L. Benton, traveling, postage, telegrams	47.38
	<hr/> 467.38
American Council on Education.....	100.00
	<hr/> 3,079.15
Balance January 3, 1920.....	\$ 331.36

*One-half expense of dinner paid by National Catholic War Council; net expense to Association, \$163.50.

The following bills remain unpaid:

3 months' office expenses, Council of Church Boards..	\$300.00
Clerical assistance, Secretary-Treasurer.....	50.00
December bulletin	45.36
Telegrams and telephone calls.....	16.31
Multigraphing	2.98
	<hr/>
	\$415.85

Unpaid dues for current year..... 2

Unpaid dues for preceding year..... 5

(The names of these five institutions were dropped from the list of members in July, 1919, in accordance with the rule.)

The Report of the Auditing Committee

We, your Auditing Committee, have examined the books of the Treasurer. We have checked receipts and expenditures, comparing vouchers, checks and bank balances, and find the same correct and in good order.

We recommend that hereafter the books of the Treasurer be audited by a public accountant.

R. AMES MONTGOMERY

C. A. DUNIWAY.

CONSTITUTION AND BY-LAWS

THE PURPOSE of the Association shall be the consideration of questions relating to the promotion of higher education in all its forms, in the independent and denominational colleges in the United States which shall become members of this Association, and the discussion and prosecution of such questions and plans as may tend to make more efficient the institutions included in the membership of the Association.

NAME: The name of this Association shall be the "Association of American Colleges."

MEMBERSHIP: All colleges which conform to the definition of a minimum college given in the By-Laws may become members of this Association. Colleges which do not conform to this definition may become associate members without vote.

REPRESENTATION: Every institution recognized as a member of this Association shall be entitled to representation in such meeting of the Association through the Presi-

dent or Chief Executive Officer of the institution, or other accredited representative. Any officer being a member of the faculty or Board of Trustees of any institution belonging to this Association, or any officer of a Church Board co-operating with such an institution shall be entitled to all the privileges of a representative excepting the right to vote. Each institution recognized as a member of the Association shall be entitled to one vote on any question before the Association, the vote to be cast by its accredited representative.

OFFICERS: The Association shall elect a President, a Vice-President, a Secretary and Treasurer, who shall be charged with the duties usually connected with their respective offices and who shall serve one year, or until their successors are duly elected. The Association shall at the same time elect two others, who with the three officers above named shall constitute the Executive Committee of the Association. The election of officers shall be by ballot. The term of office shall be for one year, beginning at the close of the annual meeting, and the President, Vice-President and the two members of the Executive Committee shall not be eligible to succeed themselves. The President or Chief Executive Officer of any institution connected with the Association may be elected to office. The President of the Association shall be *ex-officio* Chairman of the Executive Committee.

MEETINGS: At least one meeting of the Association shall be held in each calendar year. Special meetings may be called by the Executive Committee, provided that four weeks' notice of same be given each institution connected with the Association. Representatives of eleven members of the Association shall be necessary to form a quorum for the transaction of business.

BY-LAWS: The Association may enact by-laws for its own government not inconsistent with the provisions of this constitution.

VACANCIES: The Executive Committee is authorized to fill vacancies *ad interim* in the offices of the Association.

AMENDMENTS: Amendments to the foregoing consti-

tution may be offered at any regular annual meeting, and shall be in writing, signed by the mover and two (2) seconds. They shall then lie on the table until the next annual meeting, and shall require for their adoption the affirmative vote of two-thirds of the members then present.

By-Laws

No. 1. In order to be eligible to membership in this Association, institutions shall require fourteen units for admission to the freshman class and shall also require 120 semester hours for graduation; but the latter requirement may be waived by a two-thirds vote of the Association.*

No. 2. The annual dues shall be twenty-five dollars per member.

No. 3. The Secretary of this Association is authorized to mail all official Bulletins to the Libraries and Presidents of all institutions which are members of this Association and have paid their annual dues as lawful subscribers to the same.

No. 4. Chicago shall be the regular meeting place of the Association.

NOTE.—In accordance with an action of the Executive Committee, the Secretary of the Association sends to all institutions wishing to join the Association the following interpretation of the above by-laws as the conditions of membership:

1. A requirement of at least fourteen secondary units for admission to the freshman class.

2. At least 120 semester hours of college work above all entrance units for graduation from the college. The requirement may be waived by a two-thirds vote of the Association.

3. Prompt payment of annual dues.

4. Institutions doing work of college grade, but not meeting in full the first or the second of the above requirements are admitted to associate membership, giving them

*The Association by a two-thirds vote waived this requirement for Clark College, Worcester, Massachusetts, and admitted it to membership on the basis of its standards.

all the privileges of the Association save the right to vote.

5. All institutions admitted to membership must be *bona fide* colleges.

Policy

In accordance with the action of the Association the working policy of the Association is *a policy of inclusiveness and interhelpfulness rather than of exclusiveness.*

NOTE.—Members of the Association, including their various officers and faculty members, are entitled to extra subscriptions to the Association of American Colleges Bulletin at half rates, that is, \$1.50 per annum.

ASSOCIATION OF AMERICAN COLLEGES

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Judson College, Marion.....Paul V. Bomar

ARIZONA

University of Arizona, Tucson.....Rufus B. von KleinSmid

ARKANSAS

Henderson-Brown College, Arkadelphia.....J. M. Workman

Hendrix College, ConwayJ. H. Reynolds

CALIFORNIA

Leland Stanford University, Stanford Univ.....R. L. Wilbur

Mills College, Mills College.....A. H. Reinhardt

Occidental College, Los Angeles.....Silas Evans

College of the Pacific, San Jose.....Tully C. Knoles

Pomona College, ClaremontJames A. Blaisdell

University of Redlands, Redlands.....V. Leroy Duke

University of So. California, Los Angeles.....G. F. Bovard

Throop College of Tech., Pasadena.....James A. B. Scherer

Whittier College, WhittierHarry N. Wright

COLORADO

Colorado College, Colorado Springs.....C. A. Duniway

Colorado Woman's College, Denver, Capitol Hill Station....

.....John William Bailey

University of Denver, Denver.....H. A. Buchtel

CONNECTICUT

Connecticut College for Women, New London..B. T. Marshall

Wesleyan University, Middletown.....W. A. Shanklin

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George Washington University, Washington, Wm. Miller Collier

Howard University, Washington.....J. Stanley Durkee

FLORIDA

John B. Stetson University, Deland.....Lincoln Hulley

Rollins College, Winter Park

GEORGIA

Agnes Scott College, Decatur.....F. H. Gaines
 Cox College, College Park.....W. S. Cox
 Piedmont College, Demorest.....F. E. Jenkins
 Wesleyan Female College, Macon.....C. R. Jenkins

IDAHO

College of Idaho, Caldwell.....W. J. Boone

ILLINOIS

Augustana College, Rock Island.....Gustav A. Andreen
 Aurora College, Aurora.....O. R. Jenks
 Blackburn College, Carlinville.....W. M. Hudson
 Bradley Polytechnic Institute, Peoria.....Theodore C. Burgess
 Carthage College, Carthage.....H. D. Hoover
 DePaul University, Chicago.....F. X. McCabe
 Eureka College, Eureka.....L. O. Lehman
 Frances Shimer School, Mt. Carroll.....W. P. McKee
 Greenville College, Greenville.....E. G. Burritt
 Hedding College, Abingdon.....W. W. Bollinger
 Illinois College, Jacksonville.....C. H. Rammelkamp
 Illinois Wesleyan University, Bloomington.....Theodore Kemp
 Illinois Woman's College, Jacksonville.....J. R. Harker
 James Millikin University, Decatur.....L. E. Holden
 Knox College, Galesburg.....J. L. McConaughy
 Lake Forest University, Lake Forest.....H. W. Wright
 Lincoln College, Lincoln.....A. E. Turner
 Lombard College, Galesburg.....J. M. Tilden
 McKendree College, Lebanon.....Geo. E. McCammon
 Monmouth College, Monmouth.....T. H. McMichael
 Mt. Morris College, Mt. Morris.....J. S. Noffsinger
 Northwestern University, Evanston.....Lynn Harold Hough
 North-Western College, Naperville.....E. E. Rall
 Rockford College, Rockford.....W. A. Maddox
 Shurtleff College, Alton.....G. M. Potter
 Wheaton College, Wheaton.....C. A. Blanchard
 Y. M. C. A. College, Chicago.....F. H. Burt

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Butler College, Indianapolis.....Thomas Carr Howe
 DePauw University, Greencastle.....George R. Grose
 Earlham College, Earlham P. O.....D. M. Edwards
 Franklin College, Franklin.....C. E. Goodell
 Hanover College, Hanover.....W. A. Millis
 Manchester College, North Manchester.....Otto Winger
 University of Notre Dame, Notre Dame.....Father J. A. Burns
 Rose Polytechnic Institute, Terre Haute.....John White
 Saint Mary-of-the-Woods College, Saint Mary-of-the-Woods
Sister A. Clare
 Taylor University, Upland.....Monroe Vayhinger

IOWA

Buena Vista College, Storm Lake.....Stanton Olinger
 Central College, Pella.....Milton J. Hoffman
 Coe College, Cedar Rapids.....John A. Marquis
 Cornell College, Mt. Vernon.....C. W. Flint
 Des Moines College, Des Moines.....John A. Earl
 Drake University, Des Moines.....Arthur Holmes

Dubuque College & Seminary, Dubuque.....C. M. Steffens
 Dubuque College (St. Joseph), Dubuque.....Daniel M. Gorman
 Ellsworth College, Iowa Falls.....I. F. Mayer
 Grinnell College, Grinnell.....J. H. T. Main
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 Morningside College, Sioux City.....Frank E. Mossman
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 Simpson College, Indianola.....J. L. Hillman
 Upper Iowa University, Fayette.....C. P. Colegrove

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 Cooper College, Sterling.....R. T. Campbell
 Emporia College, Emporia.....Frederick W. Lewis
 Fairmount College, Wichita.....W. H. Rollins
 Friends University, Wichita.....W. O. Mendenhall
 Kansas Wesleyan University, Salina.....L. B. Bowers
 Ottawa University, Ottawa.....S. E. Price
 Southwestern College, Winfield.....A. E. Kirk
 Washburn College, Topeka.....P. P. Womer

KENTUCKY

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 Centre College, Danville.....W. A. Ganfield
 Georgetown College, Georgetown.....M. B. Adams
 University of Louisville, Louisville.....John Patterson
 Transylvania College, Lexington.....R. H. Crossfield

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Louisiana College, Pineville.....C. Cottingham

MAINE

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 Hood College, Frederick.....Joseph H. Apple
 Maryland College for Women, Lutherville.....E. O. Rouse
 Morgan College, Baltimore.....J. O. Spencer

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 Clark College, Worcester.....E. C. Sanford
 International Y. M. C. A. College, Springfield....L. L. Doggett
 Mount Holyoke College, South Hadley..Mary Emma Woolley
 Simmons College, Boston.....Henry Lefavour
 Smith College, Northampton.....W. A. Neilson
 Tufts College, Tufts College.....
 Wellesley College, Wellesley.....Ellen F. Pendleton
 Wheaton College, Norton.....Samuel V. Coe
 Worcester Polytechnic Institute, Worcester.....Ira N. Hollis

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 Albion College, Albion.....Samuel Dickie

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 College of St. Catherine, St. Paul.....Sister Antonia
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 College of St. Teresa, Winona.....Mother M. L. Tracy
 College of St. Thomas, St. Paul.....Humphrey Moynihan

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 William Woods College, Fulton.....Joseph A. Serena

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 University of Rochester, Rochester.....Rush Rhees
 St. Lawrence University, Canton.....Richard E. Sykes
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 Vassar College, Poughkeepsie.....H. N. MacCracken
 Wells College, Aurora.....K. D. Macmillan

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 Elon College, Elon College.....W. A. Harper

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 Salem College, Winston-Salem.....H. E. Rondthaler
 Shaw University, Raleigh.....Charles F. Meserve
 Trinity College, Durham.....W. P. Few

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 University of Cincinnati, Cincinnati.....Charles W. Dabney
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 Rio Grande College, Rio Grande.....Simeon H. Bing
 Toledo University, Toledo.....A. M. Stowe
 Western College for Women, Oxford.....W. W. Boyd
 Western Reserve University, Cleveland.....C. F. Thwing
 Wilberforce University, Wilberforce.....W. S. Scarborough
 Wilmington College, Wilmington.....J. Edwin Jay
 Wittenberg College, Springfield.....C. G. Heckert
 College of Wooster, Wooster.....C. F. Wishart

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 Phillips University, East Enid.....I. N. McCash

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 Reed College, Portland.....

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 Lebanon Valley College, Annville.....G. D. Gossard
 Lehigh University, South Bethlehem.....H. S. Drinker
 Lincoln University, Lincoln University.....J. B. Rendall
 Muhlenberg College, Allentown.....J. A. W. Haas
 Pennsylvania College for Women, Pittsburgh.....J. C. Acheson
 Pennsylvania College, Gettysburg.....W. A. Granville
 University of Pennsylvania, Philadelphia.....Provost E. F. Smith
 University of Pittsburgh, Pittsburgh.....Chan. S. B. McCormick

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Lincoln Memorial University, Harrogate.....G. A. Hubbell

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College of Industrial Arts, Denton.....F. M. Bralley

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Southwestern University, Georgetown.....C. M. Bishop

Texas Woman's College, Ft. Worth.....H. E. Stout

Trinity University, Waxahachie.....S. L. Hornbeak

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Emory & Henry College, Emory.....C. C. Weaver

Randolph-Macon College, Ashland.....R. E. Blackwell

Randolph-Macon Woman's College, Lynchburg.....

.....Dice Robins Anderson

Richmond College, Richmond.....F. W. Boatwright

Roanoke College, Salem.....J. A. Morehead

Sweet Briar College, Sweet Briar.....Emilie W. McVey

Washington & Lee University, Lexington.....H. L. Smith

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West Virginia Wesleyan College, Buckhannon.....

.....Wallace B. Fleming

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Whitman College, Walla Walla.....S. B. L. Penrose

WISCONSIN

Beloit College, Beloit.....Melvin Brannon

Carroll College, Waukesha.....Herbert P. Houghton

Lawrence College, Appleton.....Samuel Plantz

Milton College, Milton.....W. C. Daland

Milwaukee-Dowder College, Milwaukee.....Ellen C. Sabin

Ripon College, Ripon.....Henry Coe Culbertson

St. Clara College, Sinsinawa.....Sister M. Clementine

